

Investment Committee Thursday, April 17, 2025, 11:00 a.m.

Virtual Only

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<u>AGENDA</u>

- I. CALL TO ORDER AND ACCEPTANCE OF AGENDA (Committee Action)
- II. ACCEPTANCE OF MINUTES (March 14, 2025) (Committee Action)
- III. STRATEGY REVIEW (75 minutes) (Information Only)
 - A. Internal Investment Roll Out *Mr. Gandhi, Mr. Moss*i. Trade Error Procedure *Mr. Anderson*
 - B. Performance Update Mr. Anderson
 - C. Risk and Informational Technology Mr. Vaidya, Mr. Yu

(Break)

- IV. MANAGER UPDATE (10 minutes) (Information Only)
 A. Public Markets Mr. Chin, Mr. Cox, Mr. Posch
- V. QUARTERLY REPORTS (10 minutes) (Information Only)
 A. Contracts Mr. Anderson
- VI. DISCUSSION
- VII. ADJOURNMENT

STATE INVESTMENT BOARD INVESTMENT COMMITTEE MEETING MINUTES OF THE MARCH 14, 2025, MEETING

MEMBERS PRESENT: Thomas Beadle, State Treasurer, Chair

Joseph Heringer, Trust Lands Commissioner, Vice Chair

Scott Anderson, Chief Investment Officer Eric Chin, Deputy Chief Investment Officer Dr. Prodosh Simlai, External Representative

ABSENT: Pete Jahner, External Representative

STAFF PRESENT: Jac Collins, Senior Investment Analyst

Cory Cox, Investment Analyst

Derek Dukart, Senior Investment Analyst Jennifer Ferderer, Fiscal Investment Admin

Chirag Gandhi, Portfolio Manager

Brian Hermanson, Investment Accountant

Rachel Kmetz, Interim CFO/COO Robbie Morey, Investment Accountant

Sarah Mudder, Communication & Outreach Director

Matt Posch, Portfolio Manager

Chad Roberts, Deputy Executive Director/Chief Retirement Officer

Jodi Smith, Interim Executive Director

Nitin Vaidya, Chief Risk Officer

Susan Walcker, Senior Financial Accountant Alexander Weissman, Investment Analyst

Jason Yu, Risk Officer

Lance Ziettlow, Portfolio Manager

GUESTS: Marc Gesell, Verus

Robert Goldthorpe, NEPC

Joe Nankof, NEPC Members of the Public

CALL TO ORDER

Treasurer Beadle called the State Investment Board (SIB) Investment Committee (IC) meeting to order at 12:02 p.m. on Friday, March 14, 2025. The meeting was held virtually.

The following members were present representing a quorum: Mr. Anderson, Treasurer Beadle, Mr. Chin, Commissioner Heringer, and Dr. Simlai.

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AGENDA

The agenda was considered for the March 14, 2025, meeting.

IT WAS MOVED BY MR. ANDERSON AND SECONDED BY DR. SIMLAI AND CARRIED BY A VOICE VOTE TO APPROVE THE AGENDA FOR THE MARCH 14, 2025, MEETING AS DISTRIBUTED.

AYES: MR. ANDERSON, MR. CHIN, COMMISSIONER HERINGER, DR. SIMLAI, AND

TREASURER BEADLE

NAYS: NONE

ABSENT: MR. JAHNER MOTION CARRIED

MINUTES

The minutes were considered for the February 14, 2025, meeting.

IT WAS MOVED BY COMISSIONER HERINGER AND SECONDED BY MR. CHIN AND CARRIED BY A VOICE VOTE TO APPROVE THE MINUTES FOR THE FEBRUARY 10, 2025, MEETING AS DISTRIBUTED.

AYES: MR. ANDERSON, MR. CHIN, COMMISSIONER HERINGER, MR. JAHNER, DR. SIMLAI, AND TREASURER BEADLE

AND INLASORER BI

NAYS: NONE

ABSENT: MR. JAHNER MOTION CARRIED

ORGANIZATIONAL ANNOUNCEMENTS

Mr. Anderson announced the retirement of Mr. Vaidya, Chief Risk Officer. Mr. Vaidya's last day is yet to be determined, as he will continue to assist the team with ongoing projects until further notice.

Mr. Gandhi introduced Mr. Alex Weissman to the Committee. The team welcomed Mr. Weismann as the Investment Analyst of Internal Fixed Income.

BENCHMARK MEMO

Mr. Gesell from Verus presented a memorandum to update the benchmark recommendations. Committee discussion followed.

IT WAS MOVED BY MR. ANDERSON AND SECONDED BY DR. SIMLAI AND CARRIED BY A ROLL CALL VOTE TO APPROVE TO RECOMMEND THE UPDATED BENCHMARK RECOMMENDATIONS AS PRESENTED.

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AYES: COMMISSIONER HERINGER, MR. ANDERSON, DR. SIMLAI, MR. CHIN AND

TREASURER BEADLE

NAYS: NONE

ABSENT: MR. JAHNER

MOTION CARRIED

STRATEGY REVIEW

Mr. Nankof and Mr. Goldthorpe of NEPC provided a presentation regarding asset allocations for the six pension fund clients of the SIB. The presentation covered capital market assumptions and an overview including the projected returns and risks. Information was presented about a range of asset allocations to demonstrate the possible enhancements. Committee discussion followed.

Mr. Vaidya and Mr. Gandhi provided an update on the internal investment program, including the acquisition of the Order Execution Management System (OEMS), Portfolio & Treasury Management System (PMS), and the Data Warehouse/Exchange platforms. Mr. Vaidya reviewed the timeline and milestones, noting which activities are on track for the go-live date. Mr. Gandhi then reviewed the internal investment pilot with a targeted execution date in April 2025.

Mr. Anderson shared an organizational structure for the investment team, proposing the integration of the risk and public markets teams into a single Funds Management team to enhance the funds management capabilities with an internal investment team. Committee discussion followed.

The Committee recessed at 1:40 p.m. and reconvened at 1:46 p.m.

MANAGER RECOMMENDATION

IT WAS MOVED BY MR. ANDERSON AND SECONDED BY DR. SIMLAI AND CARRIED BY A ROLL CALL VOTE TO ENTER INTO EXECUTIVE SESSION PURSUANT TO N.D.C.C. 44-04-19.2, 44-04-18.4 (2)(A) AND N.D.C.C. 44-04-18.4(2)(D) TO REVIEW AND DISCUSS CONFIDENTIAL COMMERCIAL INFORMATION AND TRADE SECRETS.

AYES: DR. SIMLAI, MR. CHIN, COMMISSIONER HERINGER, MR. ANDERSON AND

TREASURER BEADLE

NAYS: NONE

ABSENT: MR. JAHNER MOTION CARRIED

The executive session began at 1:50 p.m. and ended at 2:23 p.m. The session was attended by Committee members, Mr. Collins, Mr. Cox, Mr. Dukart, Ms. Ferderer, Ms. Kmetz, Ms. Mudder, Mr. Posch, Ms. Smith, Mr. Vaidya, Mr. Yu, and Mr. Ziettlow.

IT WAS MOVED BY COMMISSIONER HERINGER AND SECONDED BY MR. ANDERSON AND CARRIED BY A ROLL CALL VOTE TO APPROVE THE ADJUSTMENTS OF THE PRIVATE MARKET MANAGERS, PENDING LEGAL REVIEW AND DIRECT STAFF TO REPORT BACK AT A FUTURE COMMITTEE MEETING.

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AYES: MR. ANDERSON, MR. CHIN, COMMISSIONER HERINGER, DR. SIMLAI, AND

TREASURER BEADLE

NAYS: NONE

ABSENT: MR. JAHNER MOTION CARRIED

IT WAS MOVED BY COMMISSIONER HERINGER AND SECONDED BY DR. SIMLAI AND CARRIED BY A ROLL CALL VOTE TO APPROVE STAFF TO PROCEED WITH THE RECOMMENDED MANAGER CHANGES, PENDING LEGAL REVIEW.

AYES: MR. CHIN, DR. SIMLAI, MR. ANDERSON, COMMISSIONER HERINGER, AND

TREASURER BEADLE

NAYS: NONE

ABSENT: MR. JAHNER MOTION CARRIED

MANAGER UPDATE

Mr. Collins and Mr. Ziettlow announced that an additional \$150 million was committed for the In-State Investment program mandate to 50 South.

DISCUSSION

Treasurer Beadle discussed the impact of tariffs on the economy and market, reinforcing that the funds in the SIB's care are designed with mostly long-term investment strategies that expect market ups and downs.

ADJOURNMENT

With no further business to come before the Investment Committee, Treasurer Beadle adjourned the meeting at 2:33 p.m.

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Prepared by:

Jennifer Ferderer, Assistant to the Board

INTERNAL INVESTMENT MANAGEMENT UPDATE



UPDATE: OEMS, TRADING, & STAFFING

- Successful onboarding of Aladdin Order and Execution (OEMS)
- Hyper-care phase of Aladdin implemented to ensure that system is working in Live environment
- Pilot program was funded with \$285 million
 - \$275 million in Fixed Income and Equity strategies
 - \$10million in Cash Overlay strategies
- Staffing update:
 - Fixed Income Analyst position successfully filled
 - Public Markets Analyst position was posted, and candidates currently being reviewed





Trade Error Identification and Resolution Procedure

The Trade Error Identification and Resolution Standard Operating Procedure outlines the process for identifying and addressing various types of trade errors that may occur during investment operations. By defining specific examples of trade errors and detailing the approach to rectifying them, this standard operating procedure aims to ensure timely detection, correction, and mitigation of errors to safeguard investment portfolios. In case of a trade error, Portfolio Managers will collaborate with the Chief Investment Officer, and Chief Financial Officer to determine the following within 48 hours of identifying the error:

- 1. Explanation of the error's source.
- 2. Estimate of the cost/benefit impact.
- Evaluation of the occurrence and suggestions for process improvements to reduce error recurrence.

Examples of trade errors include:

- Excessive orders placed
- Incorrect buy/sell actions
- Trading wrong securities
- Contrary to regulations/guidelines
- Allocation mistakes
- Client guideline breaches
- Keystroke errors in trading systems
- Typographical/drafting errors

Errors are to be corrected promptly upon discovery. A written explanation to the Chief Investment Officer should follow, detailing the error's nature, personnel involved, total dollar amount, and how the error was discovered. All error calculations must be reviewed by the Chief Financial Officer. If an error is caused by a counterparty, such as a broker-dealer, NDRIO will seek to recover any associated losses from the counterparty. For errors exceeding 1bps of the total fund size or occurring more than twice per quarter, the explanation will be escalated to the Executive Director and the Investment Committee by the Chief Investment Officer. Additionally, errors exceeding 3bps of the total fund size or occurring more than twice per month will be escalated to the State Investment Board by the Investment Committee.

INVESTMENT PERFORMANCE



THE MARKET



PERFORMANCE - BENCHMARK INDICES

| Summary of Returns December 31, 2024 | | | | | | | |
|--------------------------------------|-------|-------|-------|-------|------------|--|--|
| Benchmark Indices | | | | | 10 Yr | | |
| (% change, annualized) | YTD | 1 Yr | 5 Yr | 10 Yr | Volatility | | |
| Russell 1000 | 24.5% | 24.4% | 14.3% | 12.9% | 18.0% | | |
| Russell 2000 | 11.5% | 11.5% | 7.4% | 7.8% | 22.9% | | |
| S&P 500 | 25.0% | 24.9% | 14.5% | 13.1% | 17.8% | | |
| MSCI ACWI IMI Net | 16.4% | 16.3% | 9.7% | 9.0% | 14.4% | | |
| MSCI World ex US | 4.7% | 4.7% | 5.1% | 5.3% | 14.5% | | |
| MSCI Emerging Markets | 7.5% | 7.5% | 1.7% | 3.6% | 15.8% | | |
| Bloomberg Aggregate | 1.3% | 1.2% | -0.3% | 1.3% | 4.8% | | |
| Bloomberg Gov/Credit | 1.2% | 1.2% | -0.2% | 1.5% | 5.1% | | |
| Bloomberg US High Yield | 8.2% | 8.2% | 4.2% | 5.2% | 5.2% | | |
| NCREIF Property Index (12/31/2024) | 0.4% | 0.4% | 3.1% | 5.7% | 4.1% | | |

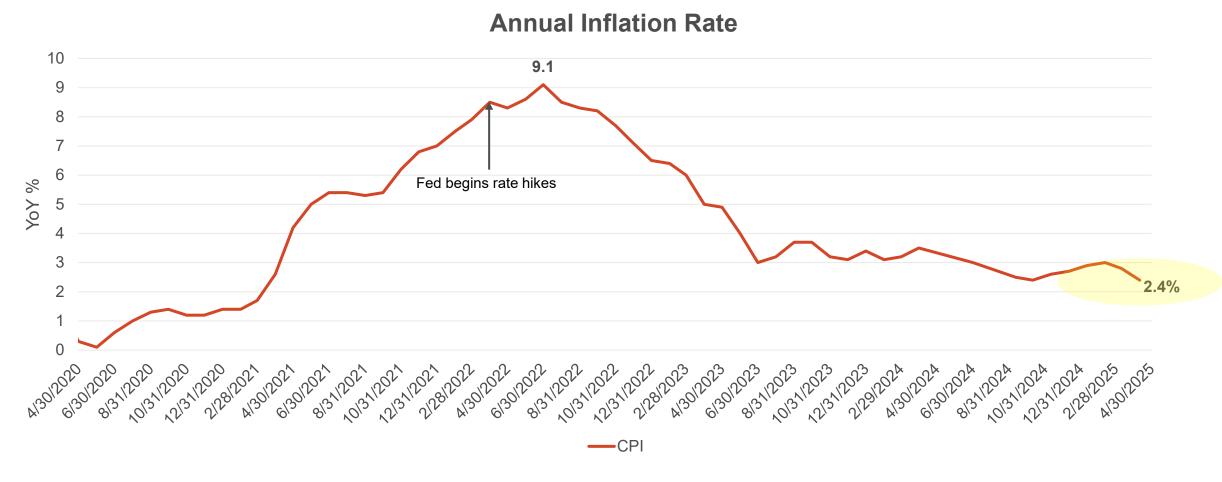
Source: Bloomberg

PERFORMANCE - BENCHMARK INDICES

| Summary of Returns | | | | | | |
|------------------------------------|-------------|-------|-------|-------|------------|--|
| | ril 11, 202 | 25 | | | | |
| Benchmark Indices | | | | | 10 Yr | |
| (% change, annualized) | YTD | 1 Yr | 5 Yr | 10 Yr | Volatility | |
| Russell 1000 | -8.8% | 4.1% | 15.6% | 11.5% | 18.5% | |
| Russell 2000 | -16.3% | -7.7% | 9.8% | 5.4% | 23.3% | |
| S&P 500 | -8.5% | 4.6% | 15.7% | 11.8% | 18.3% | |
| MSCI ACWI IMI Net | -6.0% | 2.8% | 12.6% | 7.8% | 14.7% | |
| MSCI World ex US | 2.1% | 3.3% | 10.5% | 4.8% | 14.8% | |
| MSCI Emerging Markets | -2.2% | 1.5% | 5.9% | 2.6% | 16.1% | |
| Bloomberg Aggregate | 1.1% | 5.3% | -0.9% | 1.3% | 4.8% | |
| Bloomberg Gov/Credit | 1.0% | 5.0% | -0.9% | 1.4% | 5.1% | |
| Bloomberg US High Yield | -1.4% | 6.1% | 6.1% | 4.7% | 5.2% | |
| NCREIF Property Index (12/31/2024) | 0.4% | 0.4% | 3.1% | 5.7% | 4.1% | |

Source: Bloomberg

INFLATION PAST 5 YEARS



COMPETING NARRATIVES

LOW GROWTH

HIGHER GROWTH

(Hard Landing)

- High Levels of Debt Higher Interest Rates
- Tight Labor Market/Labor Force Growth
- Consumer Savings Are Running Out
- Higher Energy Prices From Policy
- Political Risk
- Student Loan Payments Restart Reducing Retail Spending

(Soft Landing)

- Housing Inflation Abates
- Lower Interest Rates
- Lower Growth/Lower Energy Prices
- Student Loan Payments Restart Reducing Retail Spending
- Reduced Government Spending
- Political Risk Diminish

(No Landing)

- Continued Government Spending
- Tight Labor Market/Labor Force Growth
- Inflation Psychology
- Higher Energy Prices From Policy
- Millennials in Peak Spending Years
- Housing Shortage/Higher Prices
- Real Consumer Income Growth

(Goldilocks)

- Low Unemployment Buoys Economy
- Lower Interest Rates
- Millennials in Peak Spending Years
- Reduced Government Spending
- Global Political Risks Are Resolved/ Peace Dividend
- Productivity Boom From Al

HIGH INFLATION

GOOD NEWS¹

BLOOMBERG AGG YIELD¹: 4.86%







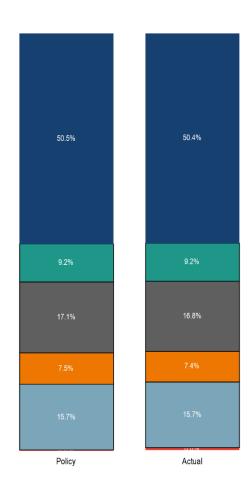
Tariffs – IC Musings

| SHORT | MEDIUM | LONG |
|--|---------------------------------------|-------------------------------------|
| Economic Uncertainty | Higher Prices of Imports/US Labor | Lower China Concentration |
| Build Up of Buffer Inventories | Higher Costs of Operations | Automation of Industry |
| Lower Capital Market Prices | Political Conflict | Production Near Demand |
| Pause on Custom Clearances | Lower Demand For Dollar? | Federated Trading System |
| Pause on Capital Spending | Lower Demand For US Treasuries? | Lower US Budget Deficits? |
| Higher Credit Risks | More FDI in US? | More Resilient Supply Chains |
| Skilled Labor Shortage | More Capital Spending? | Strategic Industry Onshoring |
| Lower Business and Consumer Confidence | Change of Supply Routes | More Economic Equality? |
| Less Bank Lending | Change of Manufacturing Location | More US Infrastructure Spend? |
| | Massive Industrial Education Program? | Melding of the Virtual and Physical |

PERFORMANCE



PERS ASSET ALLOCATION



| | Current Balance (\$) | Current Allocation (%) | Policy Allocation (%) | Differences (\$) |
|-------------------------------|----------------------------|------------------------------|-----------------------------|------------------|
| Global Public Equity | 2,290,357,819 | 50.4 | 50.5 | -4,853,022 |
| Private Equity | 417,486,921 | 9.2 | 9.2 | -22,601 |
| Investment Grade Fixed Income | 762,989,637 | 16.8 | 17.1 | -16,725,313 |
| Below Investment Grade | 335,011,940 | 7.4 | 7.5 | -6,136,091 |
| Diversified Real Assets | 714,438,206 | 15.7 | 15.7 | -12,456 |
| Cash and Equivalents | 27,749,483 | 0.6 | 0.0 | 27,749,483 |
| Total | 4,548,034,006 | 100.0 | 100.0 | |

1. December 2025 values – Verus

PERS PERFORMANCE

| As of January 31, 2025 |
|--|
| PERS \$4.6 Billion |
| Total Fund Return - Net |
| Policy Benchmark Return |
| Total Relative Return¹ |

| Year to Date | 1 Year | 3 year | 5 Year | 10 Year | Risk (5 Year) |
|-----------------|--------|--------|--------|---------|------------------|
| 11.3% | 11.3% | 4.3% | 7.6% | 7.5% | 9.9% |
| 11.4% | 11.4% | 4.2% | 7.2% | 7.1% | 10.4% |
| -0.1% | -0.1% | 0.1% | 0.4% | 0.4% | |

Small Cap Managers and Real Estate Managers



TFFR ASSET ALLOCATION



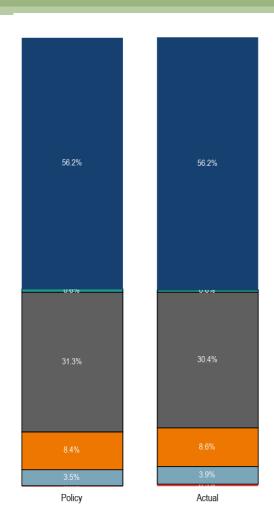
| | Current Balance (\$) | Current Allocation (%) | Policy Allocation (%) | Differences (\$) |
|-------------------------------|----------------------------|------------------------------|-----------------------------|------------------|
| Global Public Equity | 1,436,205,569 | 42.6 | 42.1 | 18,090,658 |
| Private Equity | 473,434,016 | 14.0 | 14.0 | -12,611 |
| Investment Grade Fixed Income | 623,622,073 | 18.5 | 18.8 | -9,112,173 |
| Below Investment Grade | 277,306,892 | 8.2 | 8.3 | -3,915,820 |
| Diversified Real Assets | 531,933,819 | 15.8 | 15.8 | -2,547 |
| Cash and Equivalents | 28,664,158 | 0.9 | 1.0 | -5,047,507 |
| Total | 3,371,166,527 | 100.0 | 100.0 | |



TFFR PERFORMANCE

| As of January 31, 2025 TFFR \$3.4 Billion | Year to Date | 1 Year | 3 year | 5 Year | 10 Year | Risk (5 Year) |
|--|-----------------|--------|--------|--------|---------|------------------|
| Total Fund Return - Net | 10.4% | 10.4% | 3.9% | 7.3% | 7.3% | 9.4% |
| Policy Benchmark Return | 10.3% | 10.3% | 3.7% | 6.9% | 6.9% | 9.8% |
| Total Relative Return ¹ | 0.1% | 0.1% | 0.2% | 0.4% | 0.4% | |

LEGACY ASSET ALLOCATION



| | Current Balance (\$) | Current Allocation (%) | Policy Allocation (%) | Differences (\$) |
|-------------------------|----------------------------|------------------------------|-----------------------------|------------------|
| Global Public Equity | 6,573,033,423 | 56.2 | 56.2 | 810,590 |
| Private Equity | 74,617,214 | 0.6 | 0.6 | 5,011,080 |
| Global Fixed Income | 3,550,601,403 | 30.4 | 31.3 | -111,032,179 |
| Diversified Real Assets | 1,000,970,121 | 8.6 | 8.4 | 19,699,115 |
| In-State Investments | 459,543,591 | 3.9 | 3.5 | 45,767,298 |
| Cash and Equivalents | 39,744,096 | 0.3 | 0.0 | 39,744,096 |
| Total | 11,698,509,849 | 100.0 | 100.0 | |



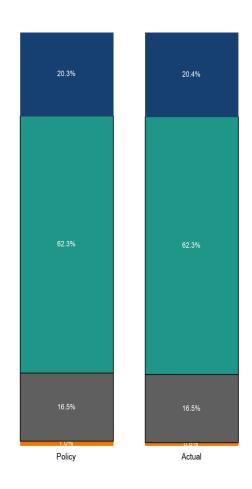


LEGACY PERFORMANCE

| As of January 31, 2025 | Year to | | | | | Risk |
|------------------------------------|---------|--------|--------|--------|---------|----------|
| Legacy Fund \$11.7 Billion | Date | 1 Year | 3 year | 5 Year | 10 Year | (5 Year) |
| Total Fund Return - Net | 12.1% | 12.1% | 4.6% | 6.7% | 6.8% | 10.7% |
| Policy Benchmark Return | 11.8% | 11.8% | 3.8% | 5.9% | 6.1% | 10.6% |
| Total Relative Return ¹ | 0.3% | 0.3% | 0.8% | 0.8% | 0.7% | |



WSI ASSET ALLOCATION



| | Current Balance (\$) | Current Allocation (%) | Policy Allocation (%) | Differences (\$) |
|-------------------------|----------------------------|------------------------------|-----------------------------|------------------|
| Global Public Equity | 440,304,815 | 20.4 | 20.3 | 3,250,697 |
| Domestic Fixed Income | 1,344,801,721 | 62.3 | 62.3 | 1,733,985 |
| Diversified Real Assets | 354,867,375 | 16.5 | 16.5 | -665,148 |
| Cash and Equivalents | 17,252,732 | 0.8 | 1.0 | -4,319,535 |
| Total | 2,157,226,644 | 100.0 | 100.0 | |

1. December 2025 values – Verus



WSI PERFORMANCE

| As of January 31, 2025 WSI \$2.2 Billion | Year to Date | 1 Year | 3 year | 5 Year | 10 Year | Risk (5 Year) |
|---|--------------|--------|--------|--------|---------|------------------|
| Total Fund Return - Net | 6.1% | 6.1% | 1.1% | 2.9% | 4.5% | 7.5% |
| Policy Benchmark Return | 5.1% | 5.1% | 1.1% | 2.3% | 3.5% | 7.0% |
| Total Relative Return ¹ | 1.0% | 1.0% | 0.0% | 0.6% | 1.0% | |



Risk Allocation and Management Team April 17, 2025



Retirement & Investment

INVESTMENTS: RISK ALLOCATION AND MANAGEMENT



AGENDA

- Market Risk Monitor
- Portfolio Risk Exposures
- IT Platform Update

Dakota Be Legendary.

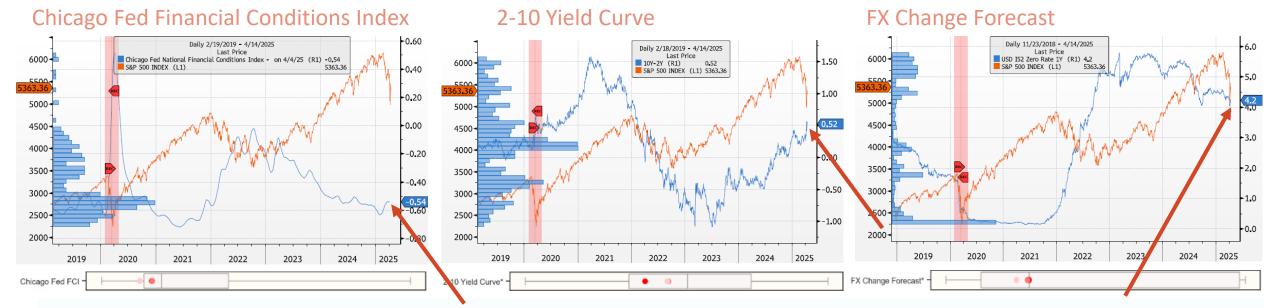
RIO Composite Risk Indicator



- Despite spike in recent value of the composite due to large moves in some underlying indicators, it remains well below prior peaks.
- Composite of Individual Market Risk Indicators.
- Weighted as below:
 - Macro-Economic indicators 30%
 - Systemic Financial Risk indicators 50%
 - Capital Market Dynamics indicators 10%
 - Sentiment indicators 10%
- More correlated with the past than with the future.
- Yet, has a marginal negative correlation with SPX future performance.



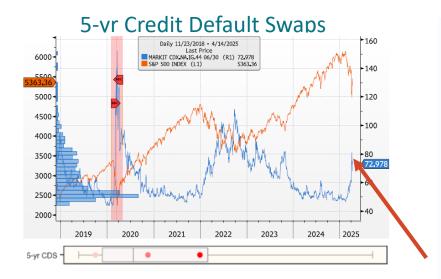
Risk Indicator Details: Macro-Economic Indicators

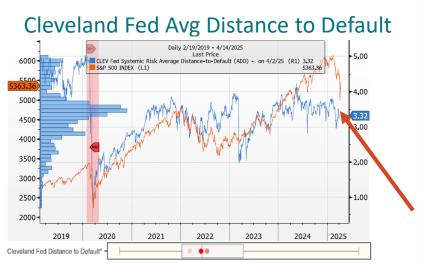


- Financial Conditions indicator has barely moved in the past 1-yr and remains benign.
- After yield curve inversion reached historic levels, the inversion narrowed through 2024 before turning positive and now
 continues to steepen.
- Dollar declined some but has remained range bound for past few quarters.
- Together, these continued to indicate benign perception of the macro-economic environment.



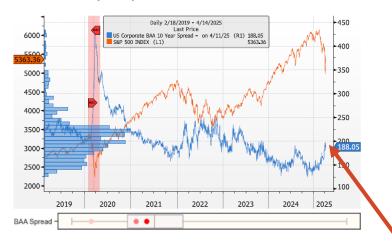
Risk Indicator Details: Systemic Financial Risk Indicators





- Systemic Financial Risk Indicators are at moderate levels despite some recent deterioration.
- Credit default swaps have spiked but within normal range.
- Credit spreads have widened meaningfully but remain moderate.
- Liquidity has worsened some but remains at a relatively low level.
- Average distance to default has remained range bound.

BAA 10-yr Spread

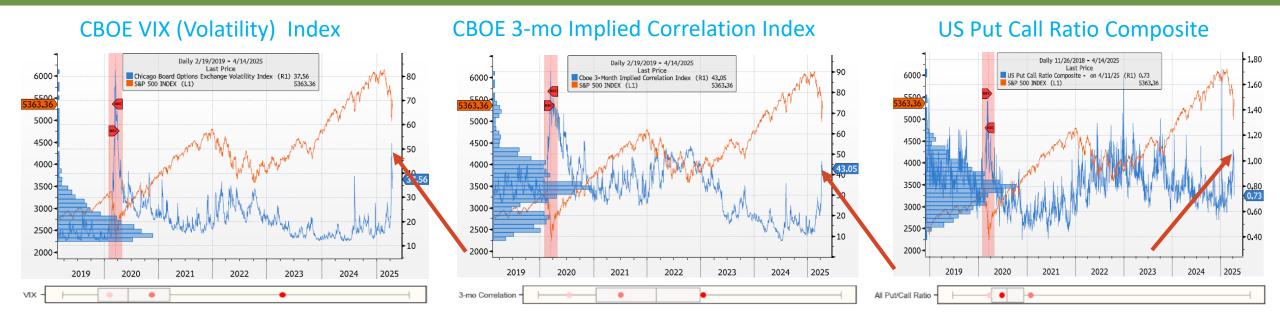


BofA GFSI Liquidity Risk





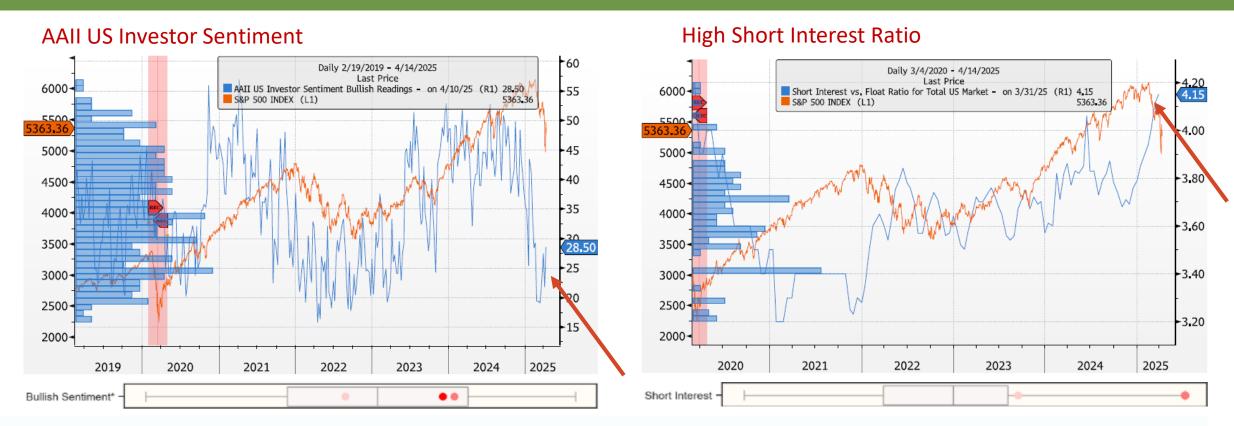
Risk Indicator Details: Capital Market Dynamics Indicators



- VIX index has seen a large spike last week to highest levels since COVID.
- Security correlations have spiked up in the past few weeks.
- Put call ratios have also spiked up in recent weeks but have seen a decline last week.
- Together, capital market dynamics indicators are showing a heightened perception of risk.



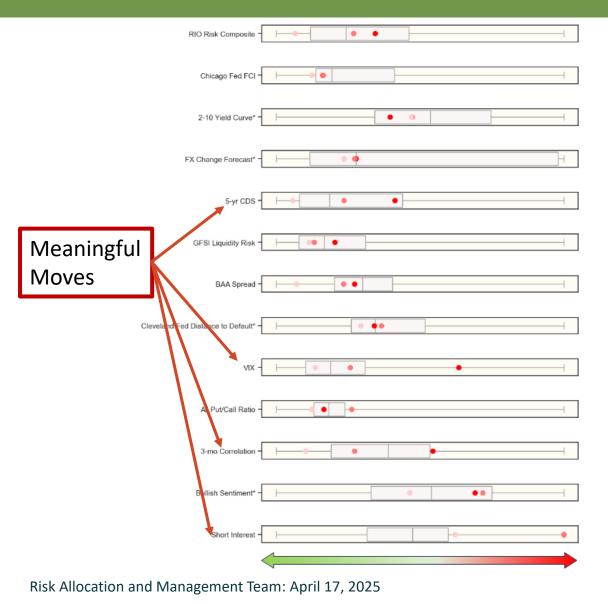
Risk Indicator Details: Sentiment Indicators



- Investor sentiment is volatile and has recovered some after drop to near historically low levels.
- After having been mostly range bound for the past 3 years, short interest ratio has spiked up to high levels.
- Together, these are now indicative of a higher perception of risk.

Summary of all Indicators





RIO Risk Composite

Macro-Economic indicators (30%)

- Chicago Fed Financial Conditions Index
- 2-10 Yield Curve
- FX Change Forecast

Systemic Financial Risk indicators (50%)

- 5-yr Credit Default Swaps
- Bank of America GFSI Liquidity Risk
- BAA 10-yr Spread
- Cleveland Fed Average Distance to Default

Capital Market Dynamics indicators (10%)

- CBOE VIX (Volatility) Index
- US Composite Put/Call Ratio
- CBOE 3-mo Correlation

Sentiment indicators (10%)

- AAII Bullish Sentiment
- Short Interest/Float %





12/31/2024

INVESTMENTS: RISK ALLOCATION AND MANAGEMENT



AGENDA

- Market Risk Monitor
- Portfolio Risk Exposures
- IT Platform Update

INVESTMENTS: RISK ALLOCATION AND MANAGEMENT Risk Statistics



| Legacy Fund | | | | |
|--------------------|------|-------|--|--|
| | Fund | Index | | |
| Beta | 1.0 | 1.0 | | |
| Standard Deviation | 10.7 | 10.6 | | |
| Tracking Error | 1.3 | 0.0 | | |

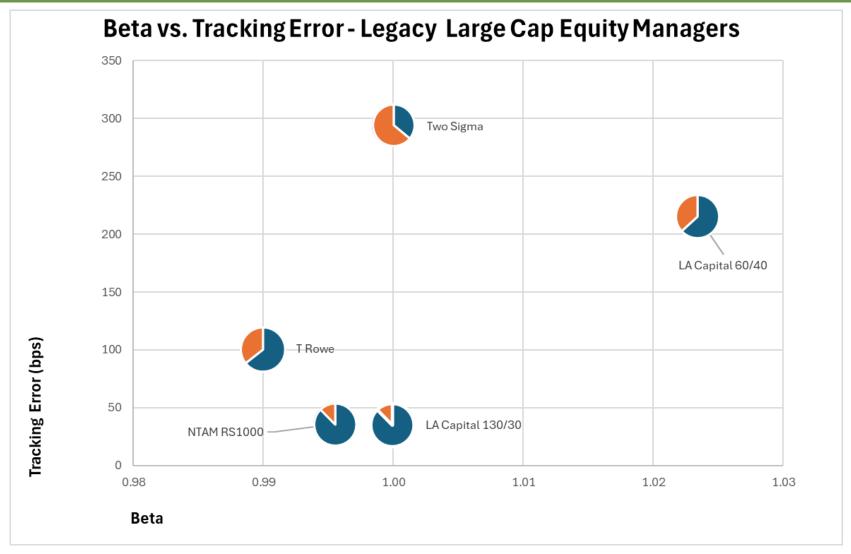
| Pension Trust | | | | | |
|----------------------|-----------|------------|-------------|--|--|
| Consolida | ted | Fund | Index | | |
| Beta | | 0.9 | 1.0 | | |
| Standard | Deviation | 9.6 | 10.1 | | |
| Tracking | Error | 1.1 | 0.0 | | |
| Beta | | 1.0 | 1.0 | | |
| PERS | | | | | |
| | | | | | |
| Standard | Deviation | 9.9 | | | |
| Standard Tracking | | 9.9 1.2 | 10.3 | | |
| | | ····· | 10.3 | | |
| Tracking | | ····· | 10.3 | | |
| Tracking TFFR | Error | 1.2 | 10.3 0.0 | | |

| Insurance Trust | | | | | |
|-----------------|-----------|------|-------|--|--|
| Consolidated | | Fund | Index | | |
| Beta | | 1.1 | 1.0 | | |
| Standard | Deviation | 6.2 | 5.7 | | |
| Tracking | Error | 1.7 | 0.0 | | |
| <u>WSI</u> | | 1.0 | 4.0 | | |
| Beta | | 1.0 | 1.0 | | |
| Standard | Deviation | 7.7 | 7.2 | | |
| Tracking | Error | 1.5 | 0.0 | | |

Note: Beta, TE is vs. their respective policy indices for 5-years ending 2024

INVESTMENTS: RISK ALLOCATION AND MANAGEMENT High Level Manager Risk Comparison (Select)





INVESTMENTS: RISK ALLOCATION AND MANAGEMENT Portfolio Risk Exposure Reports



LEGACY TOTAL PORTFOLIO BY FACTOR DRIVERS OF RISK

| | Factor Exposure | | | | | Standalone R | isk | Risk | | | | |
|----------------------|-----------------|-----------|--------|----------------------|-------------------|-------------------|-------------|----------------|-------------------|--------|----------------------------|---|
| Title | Portfolio | Benchmark | Active | Beta Contribution | Portfolio (bp) | Benchmark (bp) | Active (bp) | Portfolio (bp) | Benchmark (bp) | | Active Risk Contribution % | |
| NDRIO_LEG | | | | 0.92 | | 802.83 | 131.15 | | | 131.15 | 100.0% | |
| Systematic | | | | 0.91 | 742.48 | 794.86 | 101.92 | 739.22 | 786.98 | 79.09 | 60.3% | ı |
| Equity | | | | 0.68 | 577.91 | 661.70 | 107.41 | 540.29 | 627.80 | 74.53 | 56.8% | |
| BFRE Country | 50.97 | 53.50 | -2.53 | 0.04 | 80.54 | 162.53 | 93.80 | 27.80 | 79.04 | 46.63 | 35.6% | |
| United States | 24.51 | 33.67 | -9.16 | 0.11 | 171.30 | 235.33 | 64.03 | 80.65 | 122.84 | 33.14 | 25.3% | |
| Japan | 5.13 | 2.96 | 2.17 | -0.01 | 50.35 | 29.03 | 21.32 | -7.47 | -4.89 | 3.98 | 3.0% | |
| BFRE Characteristics | 0.89 | 0.97 | -0.07 | 0.63 | 544.79 | 587.63 | 63.00 | 509.34 | 545.99 | 23.97 | 18.3% | |
| Size | 0.37 | 0.59 | -0.22 | 0.01 | 85.11 | 134.56 | 49.45 | 7.38 | 15.65 | 10.84 | 8.3% | |
| Market | 0.51 | 0.53 | -0.03 | 0.63 | 544.97 | 572.01 | 27.04 | 511.24 | 532.44 | 9.80 | 7.5% | |
| Dividend Yield | -0.06 | -0.14 | 0.07 | 0.00 | 8.59 | 18.41 | 9.82 | 1.98 | 4.98 | 3.41 | 2.6% | |
| BFRE Industry | 50.97 | 53.50 | -2.53 | 0.01 | 36.94 | 52.55 | 21.82 | 3.15 | 2.77 | 3.92 | 3.0% | |
| Alternatives | 18.46 | 5.21 | 13.24 | 0.07 | 66.88 | 70.80 | 36.04 | 54.17 | 50.85 | 4.54 | 3.5% | |
| Index | 18.46 | 5.21 | 13.24 | 0.07 | 66.88 | 70.80 | 36.04 | 54.17 | 50.85 | 4.54 | 3.5% | |
| US RE Public | 0.21 | 2.32 | -2.11 | 0.00 | 3.26 | 36.28 | 33.03 | 2.29 | 25.55 | 10.42 | 7.9% | |
| World Equity | 0.66 | | 0.66 | 0.01 | 7.76 | | 7.76 | 6.88 | | -4.03 | -3.1% | |
| Fixed Income | | | | 0.10 | 137.29 | 104.44 | 33.20 | 86.18 | 61.50 | 0.10 | 0.1% | |
| KRD | 1.59 | 1.18 | 0.40 | 0.07 | 140.85 | 105.69 | 35.18 | 65.06 | 44.18 | 2.95 | 2.2% | |
| Spread Duration | | | | 0.03 | 36.32 | 28.19 | 9.26 | 19.27 | 15.86 | -2.82 | -2.2% | |
| Idiosyncratic | | | | 0.01 | 69.88 | 112.78 | 82.73 | 6.55 | 15.84 | 52.18 | 39.8% | l |
| Alternatives | | | | 0.00 | 23.26 | 72.87 | 73.56 | 0.73 | 6.61 | 41.26 | 31.5% | |
| Equity | 0.01 | 0.01 | 0.00 | 0.01 | 65.84 | 86.02 | 37.76 | 5.81 | 9.22 | 10.87 | 8.3% | |
| Other | | | | 0.00 | 0.35 | 0.09 | 0.35 | 0.15 | 0.01 | -0.12 | -0.1% | |

INVESTMENTS: RISK ALLOCATION AND MANAGEMENT Portfolio Risk Exposure Reports (Select)



LEGACY FIXED INCOME PORTFOLIO BY FACTOR DRIVERS OF RISK

| | | Factor Exposur | е | | Standalone Risk Risk Contribution | | | | | | |
|-----------------|-----------|----------------|--------|----------------------|-----------------------------------|-------------------|-------------|-------------------|--------------------|--------|--------------------------------------|
| Title | Portfolio | Benchmark | Active | Beta Contribution | Portfolio (bp) | Benchmark (bp) | Active (bp) | Portfolio (bp) | Benchm ark (bp) | | Active Risk Contribu tion % |
| L_GLB_FI | | | | 0.84 | 465.61 | 548.52 | 115.50 | 465.61 | 548.52 | 115.50 | 100.0% |
| Systematic | | | | 0.84 | 465.40 | 548.54 | 114.80 | 465.34 | 548.54 | 114.55 | 99.2% |
| Fixed Income | | | | 0.84 | 465.60 | 548.54 | 114.39 | 465.53 | 548.54 | 114.12 | 98.8% |
| Spread Duration | | | | -0.04 | 116.23 | 58.26 | 78.49 | -6.39 | 6.96 | 68.23 | 59.1% |
| KRD | 5.36 | 6.00 | -0.64 | 0.87 | 478.59 | 538.86 | 61.72 | 463.42 | 535.33 | 47.42 | 41.1% |
| Tsy 10Y | 0.57 | 0.83 | -0.26 | 0.10 | 55.05 | 80.03 | 24.99 | 53.39 | 79.31 | 19.89 | 17.2% |
| Tsy 20Y | 0.58 | 0.73 | -0.15 | 0.09 | 52.12 | 65.48 | 13.36 | 49.98 | 63.55 | 9.93 | 8.6% |
| Tsy 15Y | 0.71 | 0.83 | -0.13 | 0.13 | 70.16 | 82.82 | 12.66 | 67.69 | 81.07 | 9.62 | 8.3% |
| Tsy 30Y | 0.20 | 0.31 | -0.11 | 0.03 | 17.78 | 27.99 | 10.21 | 16.27 | 26.00 | 7.37 | 6.4% |
| Tsy 7Y | 0.77 | 0.85 | -0.08 | 0.14 | 75.23 | 83.00 | 7.77 | 72.23 | 81.92 | 6.35 | 5.5% |
| Tsy 5Y | 0.88 | 0.82 | 0.07 | 0.15 | 86.04 | 79.43 | 6.61 | 80.50 | 76.91 | -5.47 | -4.7% |
| Idiosyncratic | | | | 0.00 | 7.70 | 2.22 | 7.46 | 0.13 | 0.01 | 0.48 | 0.4% |
| Other | | | | 0.00 | 1.20 | 0.14 | 1.15 | 0.14 | -0.02 | 0.47 | 0.4% |

Largest Contributor

INVESTMENTS: RISK ALLOCATION AND MANAGEMENT Portfolio Risk Exposure Reports (Select)



LEGACY FIXED INCOME PORTFOLIO BY UNDERLYING FUNDS

| | | | Risk | | | Port Group Risk Contribution | | | |
|-------------------------------------|----------|------------------|-----------|-----------|--------|---------------------------------|---------------|--------|--|
| Portfolio | NAV (mm) | Port Group NAV % | Portfolio | Benchmark | Active | Portfolio | Benchm ark | Active | Active Port Group Risk Contribu tion % |
| L_GLB_FI | 3,050 | 100.0% | 465.61 | 548.52 | 115.50 | 465.61 | 548.52 | 115.50 | 100.00% |
| L_FI_NIG | 733 | 24.0% | 326.51 | 548.52 | 424.98 | 58.51 | 131.76 | 101.25 | 87.66% |
| Nomura HY-Legacy | 367 | 12.0% | 317.17 | 548.52 | 412.21 | 29.47 | 65.95 | 48.98 | 42.41% |
| PineBridge HY-Legacy | 366 | 12.0% | 338.12 | 548.52 | 439.33 | 29.04 | 65.80 | 52.27 | 45.25% |
| Investment Grade Fixed Income | 2,318 | 76.0% | 540.19 | 548.52 | 25.37 | 407.10 | 416.77 | 14.25 | 12.34% |
| Core Fixed Income | 1,695 | 55.6% | 584.08 | 548.52 | 41.39 | 321.26 | 304.72 | -10.52 | -9.11% |
| PIMCO Core Plus Constrained | 612 | 20.1% | 653.48 | 548.52 | 111.46 | 129.34 | 110.12 | -15.74 | -13.63% |
| WAMCO US Core Fixed Income - Legacy | 469 | 15.4% | 509.24 | 548.52 | 51.93 | 77.75 | 84.33 | 7.23 | 6.26% |
| IG Credit | 272 | 8.9% | 556.03 | 548.52 | 100.67 | 49.25 | 48.97 | 4.35 | 3.77% |
| State Street Credit Index-Legacy | 83 | 2.7% | 240.83 | 548.52 | 310.70 | 6.35 | 14.94 | 6.17 | 5.34% |
| IG Gov | 351 | 11.5% | 329.52 | 548.52 | 238.24 | 36.59 | 63.08 | 20.42 | 17.68% |
| State Street Gov Index-Legacy | 301 | 9.9% | 287.75 | 548.52 | 280.05 | 27.05 | 54.16 | 20.19 | 17.48% |

Largest Contributor

INVESTMENTS: RISK ALLOCATION AND MANAGEMENT Portfolio Risk Exposure Reports



Change of Credit and Treasury Yields Drive Risk

- All of the Core funds are more sensitive to changes in credit spread as indicated by spread duration
- These Core funds in general have longer duration, and are consequently exposed to higher absolute risks; these are more sensitive to changes in treasury rates
- High Yield funds are very consistent with the High Yield index in both duration and spread duration

| Bookston | Credit | 5 | Key | Rate Dura | tion | M. 1.1 | 0.45 | Spread | Almada Bird | Active Risk | |
|------------------------------|--------|----------|-------|-----------|-------|--------|--------|----------|---------------|-------------|--|
| Description | Rating | Duration | Short | Medium | Long | Yield | OAS | Duration | Absolute Risk | | |
| BBG U.S. Aggregate Index | AA | 6.0 | 0.1 | 2.6 | 3.3 | 3.8 | 35.7 | 3.4 | 551 | - | |
| PIMCO Core Plus Constrained | AA- | 1.4 | 0.1 | 1.1 | 0.2 | (0.3) | 49.6 | 1.2 | 653 | 111 | |
| Prudential Core Fixed Income | AA- | 0 | 0 | 0 | 0 | 0.6 | 85.6 | 0.8 | 573 | 32 | |
| WAMCO US Core Fixed Income | A+ | (0.3) | 0 | (0.1) | (0.3) | 0.8 | 47.9 | 0.7 | 509 | 52 | |
| Allspring Capital Medium | BBB | 2.1 | 0 | 0.5 | 1.6 | 1.5 | 104.5 | 3.6 | 699 | 203 | |
| Quality Credit | | | | 1 | | | | | | | |
| BBG US Corp High Yield 2% | B+ | 3.2 | 0.2 | 2.8 | 0.2 | 6.8 | 338.9 | 3.2 | 330 | _ | |
| Issuer Capped Index | 01 | 3.2 | 0.2 | 2.0 | 0.2 | 0.6 | 336.3 | 5.2 | 330 | | |
| Nomura | BB- | 0 | 0 | (0.1) | 0.1 | (0.2) | (24.4) | 0 | 317 | 23 | |
| PineBridge | BB- | 0 | 0 | 0.2 | (0.1) | (0.2) | 25.9 | 0 | 338 | 48 | |

BlackRock risk system -3/31/25

INVESTMENTS: RISK ALLOCATION AND MANAGEMENT Portfolio Risk Exposure Reports



Risk Exposures Reports

- A high level view of risk for pools and their managers
- Use the Legacy fund as representative portfolio
- Two reports each for Legacy fund, Legacy fund equities and Legacy fund fixed income portfolios. The purpose is to view these from two different lenses.
- One report shows the risk factor drivers for each of three portfolios
- The other report shows the underlying fund drivers of risk
- On each report, the active risk contribution is the most significant metric.
- Collectively, these provide a more holistic view of risk in the portfolios

INVESTMENTS: RISK ALLOCATION AND MANAGEMENT



AGENDA

- Market Risk Monitor
- Portfolio Risk Exposures
- IT Platform Update

PLATFORMS TO ENHANCE INVESTMENT EXECUTION



Program Initiated to Acquire These Platforms

Order Execution Management System

- Transaction Execution
- Market Data
- Post Trade Actions
- Compliance Monitoring
- Realtime IBOR
- Transaction Reporting
- Commission Reporting
- Real time portfolio monitoring

Portfolio& Treasury Management System

- Portfolio modeling and construction
- Risk management, stress testing and scenario analysis
- Performance attribution
- Cash management
- Collateral management
- Securities lending

Data Warehouse + Data Exchange

- Central repository
- Integrated portfolio data and analytics
- Al, Machine Learning & Advanced Analytics
- Analysis and reporting overlays
- Dashboard

OEMS/PMS ACQUISITION

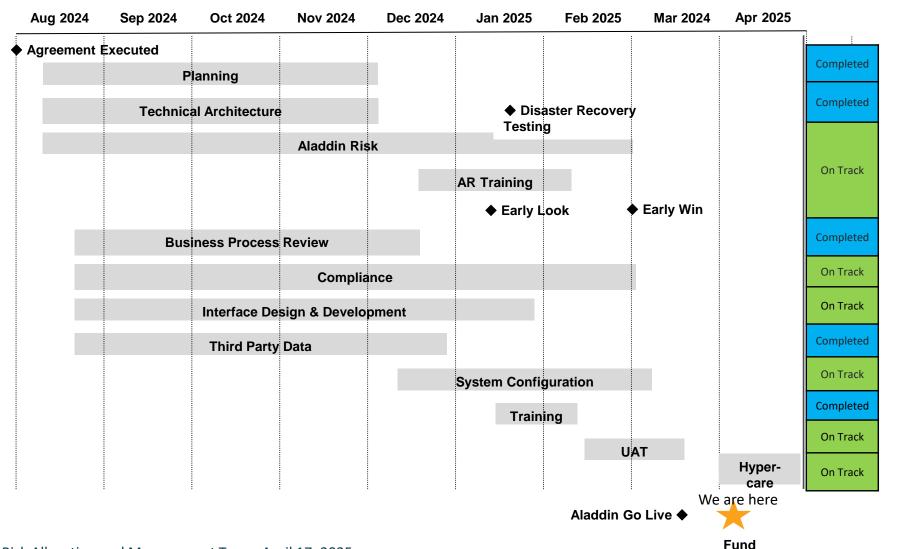


OEMS/PMS Acquisition Progress Summary

- Strategy approval obtained in September 2023 followed by initiation of acquisition of OEMS and PMS platforms.
- Engaged with IT and Procurement. Categorized as a 'Large IT Project'.
- Limited procurement using third party research (Gartner) and peer references.
- Blackrock chosen as our vendor and agreement negotiated. Implementation of Aladdin OEMS/PMS kicked-off August 2024.
- Implementation process included review of business processes, system configuration, interface development, training and user acceptance.
- Production platform launched March 10, 2025
- Live trading commended April 1, 2025
- Outstanding issues being addressed during the hyper-care period with Blackrock

TIMELINE AND MILESTONES





Remaining Activities

On Track -

- SWIFT tested, final activation awaited.
- FCM/CTM Connectivity Testing
- Traiana delayed agreement with Morgan Stanley for Bloomberg as interim workaround
- Compliance testing continues
- Custodian source data integration interim workaround in place.
- Ongoing issues with Explore include mapping commingled funds, private funds, data validation among others

Post Fund Launch

- Initiate acquisition of Data Warehouse and Exchange
- Initial meeting scheduled for end of April

AFM MANAGER UPDATE





EQUITY 2.0 MANAGER UPDATE

WorldQuant Millennium Institutional Advisors US LLC (WMA)

- WMA onboarded: ~\$305 million (Pension \$112 million, Legacy \$180 million, Insurance \$13 million)
- Quantitative U.S. Large Cap Equity Manager



INVESTMENT SERVICE CONTRACTS

| Vendor | Execution Date | Description | Cost |
|--------------------------------|----------------|--|--|
| MarketAxess | 12/6/2024* | Investment Transactions - Internal FI Trading | None |
| SWIFT | 1/21/2025 | SWIFT secure messaging | Transactional; approx \$12000/year |
| Northern Trust Securities Inc. | 1/23/2025 | Integrated Trading Agreement | Per share/BPS |
| Morgan Stanley | 2/5/2025 | Commodity Futures Account Documents | Transactional |
| Broadridge | 2/7/2025 | NYFIX Services - FX Connections | None |
| Bloomberg | 2/10/2025 | Index Replication Licensing - Gov/Credit, TIPS | AUM based |
| NCREIF | 2/14/2025 | Membership Application - Index Data Licensing | \$2,700/year |
| Bloomberg | 2/19/2025 | Bloomberg Anywhere - 2 additional users | \$2,360/month/user |
| Bloomberg | 2/27/2025 | Bloomberg Anywhere - 1 additional user | \$2,360/month/user |
| Bloomberg | 3/5/2025 | Electronic Trading Agreement | none |
| DTCC | 3/6/2025 | Investment Transactions - Internal EQ Trading | up to \$5,000 one time; transactional |
| Northern Trust Securities Inc | 3/18/2025 | Brokerage Services | Transactional |
| OSTRAA | 3/27/2025 | Traiana Harmony ETD Services - FX Connections | \$14,000 one time; \$12,000/year + transactional |

^{*}Not previously reported; countersigned agreement received after 1/1/25.

